



# 4<sup>th</sup> Current Business Issues in African Countries

## 2023

### Theme for 2023

Management of African  
Organizations in Times of Crisis

**April 27-28**

*Online and In-Person*

### Conference Tracks

- Supply Chain
- Climate Change
- COVID-19
- Entrepreneurship
- Sustainable Development

The conference will gather business leaders, NGO leaders, researchers, students and community members to discuss the most pressing issues impacting businesses in African countries.

### Location

The Faculty of Legal, Economic and Social Sciences  
– University Ibn Zohr. Agadir, Morocco  
<http://efaculty.fsjes-agadir.org/>

**CBIAC.NET**

info@cbiac.net

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# 4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES CONFERENCE



## 4 ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT BUSINESS IN AFRICAN COUNTRIES"

*MANAGEMENT ET LA RESILIENCE DES ORGANISATIONS AFRICAINES EN TEMPS DE CRISE*

*MANAGEMENT & RESILIENCE OF AFRICAN ORGANIZATIONS IN TIMES OF CRISIS*

### **CONFERENCE ORGANIZERS**

---



*BINKKOUR Mohamed, Ph.D.*

*Professor - The Faculty of Legal, Economic and Social Sciences  
University Ibn Zohr - Agadir - Morocco*



*CARTER Shani D., Ph.D., Professor*

*Nicolais School of Business, Wagner College  
New York, USA; Founder of CBIAC*



*BOUAZIZ Simohamed, Ph.D.*

*Dean of The Faculty of Legal, Economic and Social Sciences  
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*BENSAL Sara , PhD, Student*

*The Faculty of Legal, Economic and Social Sciences  
University Ibn Zohr - Agadir - Morocco*

### ***With gratitude to the following Wagner College members:***

*Angelo Araimo, President, Wagner College*

*Tarshia L. Stanley, Ph.D., Provost and Vice President for Academic Affairs*

*Aarti S. Ivanic, Ph.D., Dean and Associate Professor, Nicolais School of Business*

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*Sharon Guinta, Director of Life Long Learning, Life Long Learning*

# 4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES CONFERENCE

## 4ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT BUSINESS IN AFRICAN COUNTRIES"



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*Shani D. Carter, Ph.D., Professor  
Nicolais School of Business, Wagner College  
New York, USA; Founder of CBIAC*



*Sarah Donovan, Ph.D.  
Professor, Philosophy & Religious Studies Department  
Wagner College, New York - USA*



*Dr. Philip Munyao Mutisya, Entrepreneur,  
ODYSSEY EYECARE FOUNDATION  
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Community Organizer & Advocate  
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*Savita Gautam, PhD (TERI University), PGDIT, IIFT & M. Sc. JNU  
Professor - International Business  
New Delhi Institute of Management*

**4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES  
CONFERENCE**

**4ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT  
BUSINESS IN AFRICAN COUNTRIES"**



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**Partially funded by:**  
**Donald Crooks, in honor of Connor Crooks**  
**An anonymous donor**

# Conference Theme

## "The interdependence of the whole world must guide our roadmap."

These penetrating words were spoken by Isabelle Durant, Deputy Secretary-General, UNCTAD at the United Nations Conference on Trade and Development (UNCTAD15) on October 5, 2021. The CBIAC theme rests upon this belief that countries are interdependent and that aspects of the global economy operate synergistically.

CBIAC will gather business leaders, NGO leaders, researchers, and students from African countries, from Wagner College, and from the local New York City community to discuss the most pressing issues impacting businesses in African countries. The issues discussed will revolve around the reciprocal impact of businesses, government, and society. The impetus of the conference is the discussions held at UNCTAD 14 and UNCTAD15 (United Nations Conference on Trade and Development) conferences, held in Nairobi, Kenya in July 2016 and Barbados in October 2021.

The COVID-19 pandemic has given a renewed sense of urgency of the necessity of focusing on the synergies between Supply Chain, Climate Change, COVID-19, and Sustainable Development as they affect business on the African continent, and how what occurs in one part of the world, affects the whole world.

### **COVID-19**

COVID19 did not cause the inequalities within and between countries, rather it laid them bare and exacerbated them. The lack of sustainable development, trade inequalities, debt service, and lack of water are problematic for addressing the pandemic. Further, national debt service has taken money away from health programs and other programs. COVID19 debt for healthcare, vaccines, and PPE will hamper future development and will push countries back into poverty and make it more difficult for them to hit sustainable development goals. Many small countries lost 50% to 70% of their revenue due to the pandemic, exacerbating the difficulty of meeting healthcare and education needs. Wealthy countries ordered 5 times as many vaccine doses as they needed, leaving few vaccine doses available to poor countries which remain vaccinated at only 2% to 5% of their populations, leading to the variants which are now affecting the wealthy countries, and which continues to negatively affect businesses.

### **Climate Change**

Small, developing countries are not the cause of COVID19 or climate change, but they are the ones suffering the most. For many countries, climate change is an existential threat, especially if the 1.5C degree limit of the Paris Accord is not reached. Climate change, trade, and peace are linked: for example, in NE Nigeria, Lake Chad has decreased by 90% since 1960, and the loss of fish and industry is thought to have given fertile ground to Boko Haram.

<https://unfccc.int/process-and-meetings/the-paris-agreement/the-paris-agreement>

### **Sustainable Development**

Annually, trillions of dollars in raw materials leave developing countries and are sent to developed countries, making advancement in developing countries unsustainable. There are massive opportunities for FDI into Africa. While exports from developed countries have returned to pre-pandemic levels, exports from developing countries have reached only 6% of pre-pandemic levels. However, intra-Africa trade via The African Free Trade Market and increased multilateralism between Africa and the Caribbean has helped African countries improve. The multilateralism within Africa and between Africa and the Caribbean can increase sustainable development and can pressure large countries to have true global multilateralism.

### **Entrepreneurship**

An important issue for discussion is what are the best methods to encourage entrepreneurship in Africa? The power of large technology companies hinders the work of small businesses and hampers creativity. There is not a global framework for corporate tax for countries to obtain revenue based on the activity that occurs in their countries, which represents an unfair disadvantage against entrepreneurs. Trade is now not just at shipping ports but is conducted digitally, so trade is now in private hands more than ever. This private oligopoly must be addressed if development is to be sustainable and entrepreneurship is to flourish.

### **Supply Chain**

The pandemic uncovered problems in the supply chain in virtually all industries (e.g., PPE, medical, chip shortages). Significant pressure was placed on supply chains, especially for companies that had single-source suppliers in other countries, such as the chip shortages in Asia negatively affecting automobile production in Europe. Some companies pivoted: (e.g., began making sanitizer and PPE; hotels became quarantine centers, etc.). Shipping costs are still skyrocketing raising serious inflationary concerns. This inflation negatively impacts food insecurity in SIDS (Small Island Developing States). Problems with production include new industrialization and increasing nationalism.

### **UNCTAD15 Documents**

\* **UNCTAD15 Program:** <https://unctad15.org/programme>

\* **The Bridgetown Accord: Creative Economy and Digitalization Forum**

[https://unctad.org/system/files/official-document/td-inf-72\\_en.pdf](https://unctad.org/system/files/official-document/td-inf-72_en.pdf)

\* **The Bridgetown Covenant: From inequality and vulnerability to prosperity for all**

[https://unctad.org/system/files/official-document/td-l-435\\_en.pdf](https://unctad.org/system/files/official-document/td-l-435_en.pdf)

\* **The Spirit of Speightstown: From inequality and vulnerability to prosperity for all**

[https://unctad.org/system/files/official-document/td-l-434\\_en.pdf](https://unctad.org/system/files/official-document/td-l-434_en.pdf)

# Emplacement Location

**Faculté des Sciences Economiques, Juridiques et Sociales,  
Faculty of Economics , Legal and Social Sciences  
BP 8658 City Dakhla Agadir, Agadir, Morocco**

**Opening Session: Conference Hall ,  
Rooms of workshops (Room M , and Room K)**

**Séance d'ouverture : salle de conférence,  
Salles d'ateliers (Salle M, et Salle K)**



## Time Zones Fuseaux horaires

**TIMES ARE FOR AGADIR, MOROCCO.  
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# 4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES CONFERENCE

## 4ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT BUSINESS IN AFRICAN COUNTRIES"



DAY / JOUR 1

Thursday, April 27 / Jeudi 27 avril 2023

09h00-09h30 (New York 4:00 AM)



### ACCUEIL ET INSCRIPTION DES PARTICIPANTS WELCOMING AND REGISTRATION OF PARTICIPANTS

Stand près de la salle de conférence / Stand close to the Conference Hall

09h30-10h30 (New York 4:30 AM)

### MOTS D'OUVERTURE ET DE BIENVENUE / OPENING AND WELCOMING REMARKS



- *M. Mr. Abdelaziz Bendou, Président de l'Université IBN ZOHR President of the University*



- *M. BOUAZIZ Simohamed, Doyen de la FSJES / Dean of FSJES Agadir*



- *Aarti Ivanic, Ph.D., Dean, Nicolais School of Business, Wagner College*



- *M. BINKKOUR Mohamed, Président du comité d'organisation, Professeur - La Faculté des Sciences Juridiques, Economiques et Sociales, Université Ibn Zohr - Agadir - Maroc*



- *Shani D. Carter, Ph.D. Professor (Professeur) Nicolais School of Business, Wagner College , New York, United States, Founder of CBIAC.*



- *Organizing Committee - Wagner College*
  - *Evelyn Kpadeh Seagbeh, Liberia*



- *Abou Sy Diakhate, MSW-TS, New York*



- *Valerio O. Thompson Boco, Equatorial Guinea*



- *Philip Munyao Mutisya*

- *Comité d'organisation - IBN ZOHR*

Salle de conférence / Conference Hall

10h30 - 11h30 (New York 5:30 AM)



### CONFÉRENCE INAUGURALE / OPENING CEREMONY

LE MANAGEMENT DE CRISE ET LA RÉSILIENCE ORGANISATIONNELLE : RETOURS

D'EXPÉRIENCES DES ENTREPRISES

CRISIS MANAGEMENT AND ORGANIZATIONAL RESILIENCE : FEEDBACK FROM COMPANIES

#### Participants

- *Monsieur LAROUJI Mohamed Amine - Président de la Commission TPE-Entrepreneuriat et Economie Sociale et Solidaire. CGEM Souss Massa*
- *Monsieur AL ARABI Lahoucine. Haut-commissariat au plan. Souss Massa*
- *Conseiller en accompagnement. Centre Régional d'Investissement . Agadir*

Salle de conférence / Conference Hall

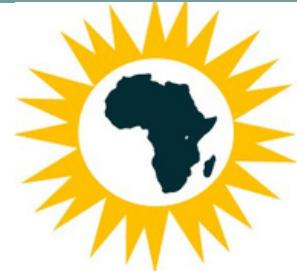
11h30 - 12h15



COCKTAIL DE BIENVENUE - WELCOME RECEPTION

# 4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES CONFERENCE

## 4ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT BUSINESS IN AFRICAN COUNTRIES"



DAY / JOUR 1

Thursday, April 27 / Jeudi 27 avril 2023

13h30 – 15h00 (New York 8:30 AM)

ATELIER 1 / WORKSHOP 1

Sustainable Development

Salle M & Online



**MANAGEMENT AND RESILIENCE OF AFRICAN ORGANIZATIONS IN TIMES OF CRISIS**

*Shani D. Carter, Ph.D. Professor, Wagner College, New York, USA ; CBIAC Founder* **In person**



**SUBDING GLOBAL ECOLOGICAL THREATS IN CITIES: GOVERNANCE, BUSINESS AND WICKED PROBLEMS (17)**

*Daneš BRZICA, Institute of Economic Research, SAS*

**Online**



**CORPORATE SOCIAL RESPONSIBILITY IN THE AGRICULTURAL SECTOR OF THE MOROCCAN SAHARA: CHALLENGES AND OPPORTUNITIES (2)**

*Abdelghani KARDOUD, Université Sultan moulay Slimane and Dr. LAKHLILI IBTISSAME*

**Online**

13h30 – 15h00 (New York 8:30 AM)

ATELIER 2 / WORKSHOP 2

Le développement durable

Salle K & Online



**LA CRÉATION DE VALEUR PARTAGÉE DANS L'ESS COMMENT UNE COOPÉRATIVE PEUT-ELLE CRÉER DE LA VALEUR PARTAGÉE ? (23)**

*Inariten, Soraya, ENCG Agadir, Université Ibn Zohr Pr Khadija ANGADE*

**Online**



**IMPACT DU LEAN DISTRIBUTION SUR LA PERFORMANCE ENVIRONNEMENTALE (43)**

*CHBANI Oumaima, FSJES AIT MELLOUL - UNIVERSITE IBN ZOHR*

*Mrs OUHNA Laila, FSJEES Ait mellooul - Université IBN ZOHR*

*Mr ELKORCHI Akram, ENSA Agadir - Université IBN ZOHR*

**Online**



**ETUDE DE L'IMPACT DU STRESS PROFESSIONNEL SUR L'ABSENTÉISME CHEZ LES CADRES DE LA FONCTION PUBLIQUE (34)**

*LGACHGACH SALOUA, EL AMILI OMAR, MALKI SANA*

**Online**



**L'IMPACT DU MANAGEMENT DU RISQUE AU SEIN DES ÉTABLISSEMENTS PUBLICS EN TEMPS DE CRISE : CAS DE L'UNIVERSITÉ MAROCAINE. (30)**

*Fatimazzahra Ahachoum, UNIVERSITY IBN ZOHR ;*

*NOUREDDINE ABDELLATIF, University IBN ZOHR*

**Online**

# 4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES CONFERENCE

## 4 ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT BUSINESS IN AFRICAN COUNTRIES"



### DAY / JOUR 1

Thursday, April 27 / Jeudi 27 avril 2023

15h30 - 17h00 (New York 10:30 AM)

#### ATELIER 3 / WORKSHOP 3

##### Sustainable Development

Salle M & Online



##### EXPLORING THE SUSTAINABILITY OF NGOS TO ENHANCE COMMUNITY DEVELOPMENT IN GHANA (10)

ONLINE

*Dr. Jet Mboga; Dr. Donald Crooks, & Doctoral Student: AGNES ADWOA ANIMA, NGO in Ghana*



##### SUSTAINABILITY REPORTING IN THE RETAIL SECTOR OF SOUTH AFRICA (28)

Online

*Laura Best & Miemie Struwig, Nelson Mandela University*



##### INNOVATION STRATEGIES FOR SUSTAINABLE DEVELOPMENT IN CURRENT BUSINESS CONSIDERING CURRENT SCENARIO (50)

Online

*Dr. Nidhi Agarwal, Lincoln University, Malaysia*



##### THE DETERMINANTS OF POVERTY: A MULTIDIMENSIONAL ANALYSIS. (39)

*Mohamed imloui, ibn zohr fsjes Ait mello*



##### THE ETHICAL BEHAVIOR OF THE TELECOMMUNICATIONS COMPANIES IN MOROCCO (57)

*kamar abaaoukide cadi ayyad university*

Online

15h30 - 17h00 (New York 10:30 AM)

#### ATELIER 4 / WORKSHOP 4

Affaires civiles / L'engagement civique / COVID-19 / Changement climatique

Salle K & Online



##### L'ENGAGEMENT COMMUNAUTAIRE EST ESSENTIEL POUR LE DÉVELOPPEMENT DURABLE. (49)

*Abou Sy Diakhate, MSW-TS, Wagner College*

In person



##### THE EFFECTIVENESS OF GOVERNMENT POLICIES AND PROGRAMS IN PROMOTING SME RESILIENCE : CASE OF COVID-19 PANDEMIC

*BENBAL Sara , PhD, Student , The Faculty of Legal, Economic and Social Sciences*

*University Ibn Zohr - Agadir - Morocco; BINKKOUR Mohamed*

In person



##### LA PERCEPTION DE LA QUALITÉ DE SERVICE À L'ÉRE DE LA CRISE : CAS DU SYSTÈME DE SANTÉ PUBLIC MAROCAIN. (18)

*BOUDAD DOUNIA, Faculté des Sciences Juridiques, Economiques et Sociales Agadir, Université Ibn Zohr , Maroc; ERRACHIDI Moradl ABOUDRAR Lahoussine , Mrs. AJERRAME MALIKA*

In person



##### CHANGEMENT CLIMATIQUE : CAUSES, CONSÉQUENCES ET IMPACTS SUR LES SECTEURS CLÉS AU MAROC. (44)

IN PERSON

*Kaoutar Benkachchach, Structure de Sciences Economiques, Laboratoire d'Economie Appliquée EL ISSAOUI Khadija , FSJES Agdal*

4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES  
CONFERENCE

4 ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT  
BUSINESS IN AFRICAN COUNTRIES"



DAY / JOUR 2

Friday, April 28, Vendredi 28 avril 2023

10h00 – 11h50 (New York 5:00 AM)

ATELIER 5 / WORKSHOP 5

ENTREPRENEURSHIP

Salle M & Online



DEVELOPING ENTREPRENEURSHIP IN THE AFRICAN AREA (1)

*Ioan David Legman, Transylvania Economic College of Targu Mures, ROMANIA*

Online



THE IMPACT OF INDIVIDUAL ENTREPRENEURIAL ORIENTATION ON THE  
ORGANIZATIONAL DIGITAL TRANSFORMATION STRATEGY (12)

*Oumaima El Mekkaoui, ENCG Business School, Ibn Zohr University  
Lahsen Oubdi, ENCG Agadir Business School, Ibn Zohr University*

In person



ENTREPRENEURSHIP IN THE INFORMAL SECTOR: A SOCIOECONOMIC STUDY OF  
THE PROBLEMS AND PROSPECTS OF VEGETABLE STREET VENDORS IN DHAKA  
CITY, BANGLADESH (8)

*Md. Reazul Haque, PhD, University of Dhaka ; Asif Rahman*

Online



DOES ETHICAL PRACTICES HAVE IMPACT ON THE SUSTAINABILITY OF SMALL  
AND MEDIUM SIZE ENTERPRISES IN KENYA? A SYSTEMATIC REVIEW OF  
LITERATURE (3)

*PATRICK NGUGI, UNIVERSITY OF NAIROBI*

In person

10h00 – 11h50 (New York 5:00 AM)

ATELIER 6 / WORKSHOP 6

Entrepreneuriat / Capital humain / Culture nationale

Salle K & Online



UN STYLE DE MANAGEMENT FLEXIBLE ET RÉACTIF COMME CLÉ DU SUCCÈS EN  
TEMPS DE CRISE. (22)

*MORAD ERRACHIDI, Faculté des Sciences Juridiques, Economiques et Sociales Agadir, Université  
Ibn Zohr , Maroc; BOUDAD Dounia; BATRICH Hassan*

In person



LES PRATIQUES DE LA RÉSILIENCE DES ENTREPRISES AGRICOLES ET  
AGROALIMENTAIRES EN PÉRIODE DE CRISE. (40)

*Binkkour Walid, Ibno Zohr University*

In person



IMPACT DES CRISES SUR LA RÉSILIENCE DES ENTREPRISES AU MAROC : ENTRE  
DISCOURS DE RÉSILIENCE ET INDICATEURS DE VULNÉRABILITÉ (41)

*Ben Chakre fatima, Larefmo ; Aaziz OULMOUDNE*

Online



CAPITAL HUMAIN, POLITIQUE D'EMPLOI ET ATTRACTIVITÉ DES INVESTISSEMENTS  
DIRECTS ÉTRANGERS : CAS DES PAYS EN DÉVELOPPEMENT (31)

*BELID Ahmed Oumohammadine, Faculty of Legal, Economic and Social Sciences - University Ibn  
Zohr. Agadir - Morocco ; Amina ECH-CHBANI*

Online



LE CAPITAL HUMAIN DU MAROC DANS L'ÉCONOMIE DE LA CONNAISSANCE :  
ÉTAT DES LIEUX ET PERSPECTIVES D'AVENIR (26)

*ELGHARIB SIHAM, FSJES Agadir ; Amina Ech-chebani*

In person

## 4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES CONFERENCE

## 4 ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT BUSINESS IN AFRICAN COUNTRIES"



DAY / JOUR 2

Friday, April 28, Vendredi 28 avril 2023

13h00 pm - 14h20 (New York 8:00 AM)

### ATELIER 7 / WORKSHOP 7

Finance and Supply Chain

Salle M & Online



**FINANCIAL LITERACY: DO UNDERGRADUATE STUDENTS 1. NEED AND 2. DESIRE FINANCIAL LITERACY SKILLS? A STUDY OF UNDERGRADUATE BUSINESS STUDENTS (33)**

*Cathyann Tully, Wagner College*

Online



**CONTRIBUTIONS OF SMALL AND MEDIUM ENTERPRISES (SMES) TOWARDS ACHIEVEMENT OF SUSTAINABLE DEVELOPMENT GOALS IN KENYA: A SYSTEMATIC REVIEW OF LITERATURE (6)**

*Philip Munyao Mutisya*

Online



**ICT USE FOR AN INTEGRATED CHAIN-WIDE TRACEABILITY SYSTEM: A CASE STUDY OF THE AVOCADO VALUE CHAIN IN NANDI COUNTY, KENYA (32)**

*Cynthia Onyangore, International Sustainability Academy (Germany) and Trade Up Commodities Ltd (Kenya)*

Online



**PRODUCT SEARCH MAPPING IN SUPPLY CHAIN MANAGEMENT FOR THE CUSTOMERS (52)**

*Cr Puneet Kumar \*Professor, Kalinga University New Raipur, Chhattisgarh, India  
Ekansh Agarwal*

Online

13h00 pm - 14h20 (New York 8:00 AM)

### ATELIER 8 / WORKSHOP 8

Finance; Chaîne d'approvisionnement

Salle K & Online



**LES PRATIQUES DU CONTRÔLE DE GESTION À L'ÈRE DE L'INTELLIGENCE ARTIFICIELLE ET DES BIG DATA : ETUDE EXPLORATOIRE DES PRATIQUES DES ENTREPRISES AU MAROC (16)**

*BOUYZEM Meriem, Groupe ISCAE*

Online

*REGRAGUI Yassine, ENCG Casablanca, Université Hassan II*

*MOUSTAKIM Omar, Université Abdelmalek Essaâdi*



**L'ENGAGEMENT SOCIAL DES BANQUES MAROCAINES DANS LE FINANCEMENT DES ASSOCIATIONS DE MICROCRÉDIT (21)**

*ESSABIR MOHAMED, FSJES AGADIR ; TANI WAFAA*

Online



**CONTRIBUTION DE LA RESILIENCE DE LA CHAINE LOGISTIQUE HOSPITALIERE A L'ATTENUATION DES CONSEQUENCES NEGATIVES DE LA PANDEMIE COVID 19 : CAS DU CENTRE HOSPITALIER REGIONAL D'AGADIR (35)**

*MILOU Karim \* Faculté des sciences juridiques, économiques et sociales, Université Sidi Mohammed Ben Abdellah, Fès; TOUATE, S.*

In Person



**LA DIGITALISATION DU CONTRÔLE DE GESTION COMME VECTEUR DE RÉSILIENCE POUR LES ENTREPRISES MAROCAINES À L'ÈRE DE COVID-19 : REVUE DE LITTÉRATURE (54)**

*LAMSSARBI Babdra, FSJES , Université IBN ZOHR ; Si Mohamed BOUAZ*

In Person



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*Khadija El Barkaoui FSJES Agadir Université IBN ZOHR*

In person

# 4TH CURRENT BUSINESS ISSUES IN AFRICAN COUNTRIES CONFERENCE

## 4 ÈME EDITION DU COLLOQUE INTERNATIONAL "CURRENT BUSINESS IN AFRICAN COUNTRIES"



DAY / JOUR 2

Friday, April 28, Vendredi 28 avril 2023

14h30 pm - 15h50 pm (New York 9:30 AM)

### ATELIER 9 / WORKSHOP 9

Business Strategy; Civil Issues / Civic Engagement; Business and Women

Salle M & Online



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*John O. Okpara, Bloomsburg University of Pennsylvania*

*Online*



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*Dr. Andrea Smith-Hunter, Siena College*

*Online*

*Maria Carzo (Student), Siena College, Gabrielle Hunter (Student) University of Toronto*



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*Dr. Leslye Kornegay & Dr. Mercy Burton Russell, Champlain College/Leadership with Mercy*



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*In Person*



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*CHBANI Oumaima, FSJES AIT MELLOUL - UNIVERSITE IBN ZOHR*

*Siti Nurhayati Khairatun, Universiti Putra Malaysia*

*Online*

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Stratégie d'entreprise

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*MOHAMED ANANA, UMP ; Mostafa Hassine*

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*EL ABIDI AYOUB, UNIVERSITE IBN ZOHR; Messaoudi Abdelaziz*

*In Person*



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*yacoubi larbi, univesite ibn zohr ; Amina TOURABI*

*In Person*



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*RANIA EL OUIDANI, LAREFMO Laboratory, FSJES Agadir, Ibn Zohr University, Morocco* *In Person*  
*Ahmed OUTOUZZALT*

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### ATELIER 11/ WORKSHOP 11

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*tarik maalemi, FSJES AGADIR ; Si Mohamed Bouaziz; Koukkous Abdellatif* Online



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*Nnamdi O Madichie, University of Kigali* In person



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*George Taylor, Southwest Minnesota State University and Dr. Daryl D. Green, Oklahoma Baptist University* In person



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*Moctar DOUCOUR, Nelson Mandela University; Laura Best3, Odwa Mtatil* Online

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*Ahmed OUTOUZZALT; Ibn Zohr University; EL OUIDANI Rania; ELOUDANI ABDELKBIR* Online



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*AIT ABDERRAHMAN Hafida & Mohamed BINKKOUR, FSJES IBN ZOHR Agadir* In person



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*Sanaa Malki, Faculté des sciences juridiques économiques et sociales d'Agadir EL AMILI Omar; Dr. LGACHGACH Saloua* Online



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*HMIDOU Larbi FSJES Agadir - University IBN ZOHR ; BINKKOUR Mohamed* In person